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**Re**SURGENT

REIN VIGOR **R**ATE  
                  R **E**LEARN  
      REVIT **A**LISE  
          REOR **I**ENT  
REJU VENE **A**TE  
          REIN **N**VENT  
          RE **C**HARGE  
RENE **E**W





## Reinventing at Reliance ignites a transformative step in the Company's journey of renewal and progress

This reinvention reflects both the strength of Reliance Infrastructure's legacy and a deliberate shift towards the future. Drawn from the Company's proven capabilities and embracing a sharper clarity of direction this reinvention aligns with India's fast-changing economic and technological landscape.

Rooted in the entrepreneurial spirit of Shri Dhirubhai H. Ambani, Reliance Infrastructure has played a defining role in delivering essential assets that support millions of lives. That foundation continues to hold depth and relevance. Today, the Company is refining its strategic lens — prioritising agility over scale and simplifying growth that extends opportunities.

Reinvention starts with clarity of focus. The Company is channelling its efforts into sectors where it has established deep expertise and consistently delivered strong outcomes. Flagship projects such as the Mumbai Metro One and Delhi's smart distribution network stand as more than engineering milestones; they demonstrate the Company's capability to create reliable, high-performing assets even amid constraints, complexity, and rising public expectations.

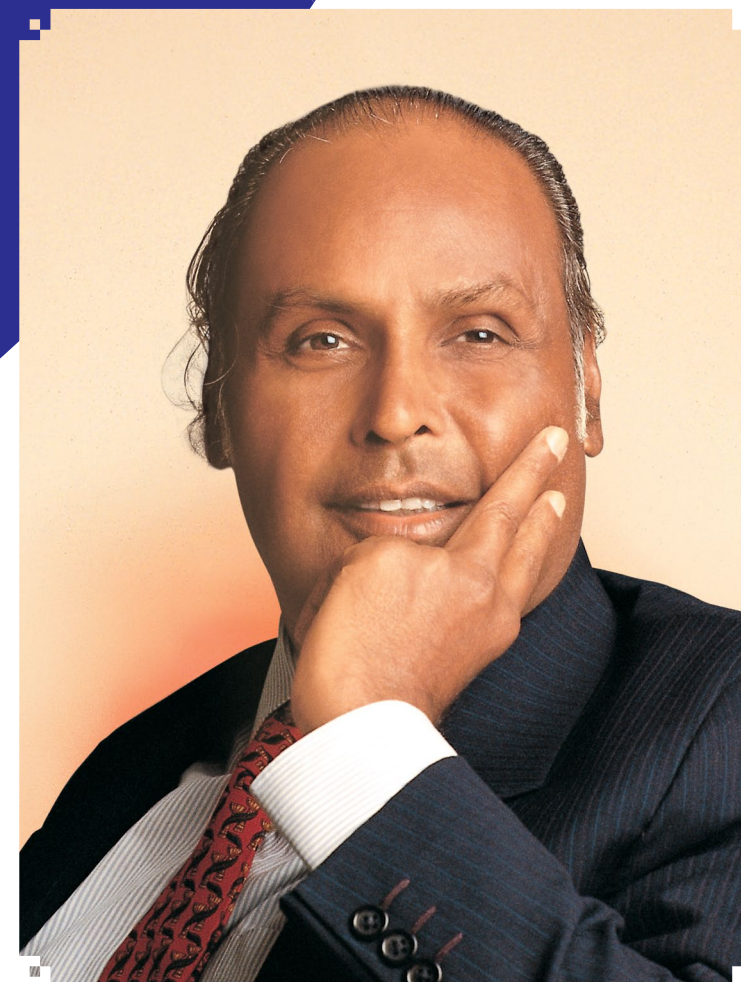
A reinvented Reliance is also redefining what value creation means. Sustainability is increasingly shaping how the Company plans, builds, and operates. Whether through greater solar integration across assets, greener construction practices, or a structured approach to lowering emissions, environmental responsibility is moving from aspiration to embedded practice.

Reinventing Reliance, ultimately, is about shaping the future with a clear sense of purpose—anchored in discipline, strengthened by capability, and guided by a commitment to responsible and accountable growth; yet is consciously redefining itself for what lies ahead. This is Reliance reshaping its path with resilience, direction and a mindset prepared for the future.



# The visionary who lit the spark

“Where vision  
is boundless,  
growth has  
no limit.”



**Padma Vibhushan**

**Dhirubhai H Ambani: The Karmayogi**

28 December 1932 - Forever  
Visionary Founder of Reliance

Reliance Infrastructure Limited is part of the Reliance Group, a prominent industrial conglomerate that traces its origins to the visionary leadership of Shri Dhirubhai H. Ambani (1932–forever). Dhirubhai Ambani began with a modest trading venture and went on to lay the foundation for one of the country's most influential business empires.

Reliance Infrastructure's foray into diverse sectors such as power, roads, metro systems, defense as well as engineering and construction was shaped by a clear vision and a deep understanding of India's evolving needs. Its foundation was built on oversight and a commitment to building assets of enduring national value.

The legacy of our founder continues to inspire who we are - visionary, operationally strong, responsible towards nation building and committed to innovation and change.



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## Forward-looking statements

Some information in this report may contain forward-looking statements which include statements regarding the Company's expected financial position and results of operations, business plans and prospects etc. and are generally identified by forward-looking words such as 'believe,' 'plan,' 'anticipate,' 'continue,' 'estimate,' 'expect,' 'may,' 'will' or other similar words. Forward-looking statements are dependent on assumptions or basis underlying such statements. We have chosen these assumptions or basis in good faith, and we believe that they are reasonable in all material respects. However, we caution that actual results, performances or achievements could differ materially from those expressed or implied in such forward-looking statements. We undertake no obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.



To know more about the  
company, log on to  
[www.rinfra.com](http://www.rinfra.com)

# Excellence Beyond the Usual

## Our Mission

- To attain global best practices and become a world-class utility
- To create world-class assets and infrastructure to provide the platform for faster, consistent growth for India to become a major world economic power
- To achieve excellence in service, quality, reliability, safety and customer care
- To be responsible corporate citizens nurturing human values and concern for society, the environment and above all people
- To contribute towards community development and nation building
- To earn the trust and confidence of all customers and stakeholders, exceeding their expectations and make the Company a respected household name
- To work with vigour, dedication and innovation with total customer satisfaction as the ultimate goal
- To consistently achieve high growth with the highest levels of productivity
- To be a technology driven, efficient and financially sound organisation
- To promote a work culture that fosters individual growth, team spirit and creativity to overcome challenges and attain goals
- To uphold the guiding principles of trust, integrity and transparency in all aspects of interactions and dealings*
- To encourage ideas, talent and value systems



# Message from Executive Director

Dear Shareholders,

H1 2025-26 has reaffirmed what we have always believed: Reliance Infrastructure is built to create enduring value. With disciplined execution, operational excellence, and a clear strategic focus, we are positioned not just to grow-but to lead in the sectors that define India’s future.

“Strength. Resilience. Growth.”

### BSES: Reliable, Efficient, and Consumer-Centric

BSES, our power distribution business, continues to set benchmarks in reliability, efficiency, and customer service for millions of consumers in Delhi. This business remains a cornerstone of our performance, demonstrating how technology adoption, disciplined operations, and a consumer-first approach drive consistent results.

At the same time, our defence and transportation businesses have remained robust and resilient, highlighting the strength of our diversified portfolio.

“Disciplined execution. Operational excellence.”

### High-Potential Sectors Driving Long-Term Value

Looking forward, we are accelerating our focus on high-value opportunities aligned with national priorities:

- Defence manufacturing
- Renewables (solar and battery systems)
- And Power distribution

These areas offer long-term, sustainable opportunities poised for long-term returns.

With a strengthened leadership team and dedicated Board of Management, we are committed to turning strategy into results, ensuring disciplined execution and measurable outcomes.

“Long-term opportunities. Sustainable returns. Measurable impact.”

### Governance, Transparency & Integrity at Every Step

We acknowledge the concerns expressed by some shareholders regarding recent actions taken by various regulators like SEBI, ED & SFIO against the Company. Please be assured that the Company continues to operate with a strong focus on compliance and governance in line with all applicable regulations. We are cooperating with the relevant authorities, and taking all necessary steps as legally advised. Reliance Infrastructure continues to uphold the highest standards of governance, transparency, and accountability.

“Discipline, Compliance. Trust.”

### Sustainable Performance and Shared Success

To our family of over 7 lakh shareholders, we make this promise: Reliance Infrastructure will harness its strengths, pursue opportunities with discipline, and deliver sustainable performance that grows in value over time. Your continued trust and support inspire us to aim higher and achieve more.

“Together, we are shaping a future of confidence, innovation, and shared success.”

ॐ

“Resilience and Consistency defined Reliance Infrastructure’s performance in H1 2025-26, and they remain the pillars of our journey ahead.”

ॐ

Sincerely,

**Vijesh Babu Thota**  
Executive Director & CFO



# Reliance Infrastructure at a glance

## Nine Decades of Engineering India's Progress

For over nine decades, Reliance Infrastructure Limited has been building the lifelines of modern India. The Company is among the nation's leading infrastructure enterprises, with diversified presence across power distribution, defence, urban mobility, transportation and engineering and construction. From powering cities to enabling connectivity and strengthening national security, Reliance Infrastructure continues to shape India's growth story through scale, precision and innovation.

In the power distribution segment, we ensure reliable electricity supply to over 5.3 million consumers across Delhi through our majority-owned subsidiaries, BSES Rajdhani Power Limited (BRPL) and BSES Yamuna Power Limited (BYPL), serving residential, commercial and industrial consumers with consistency and care.

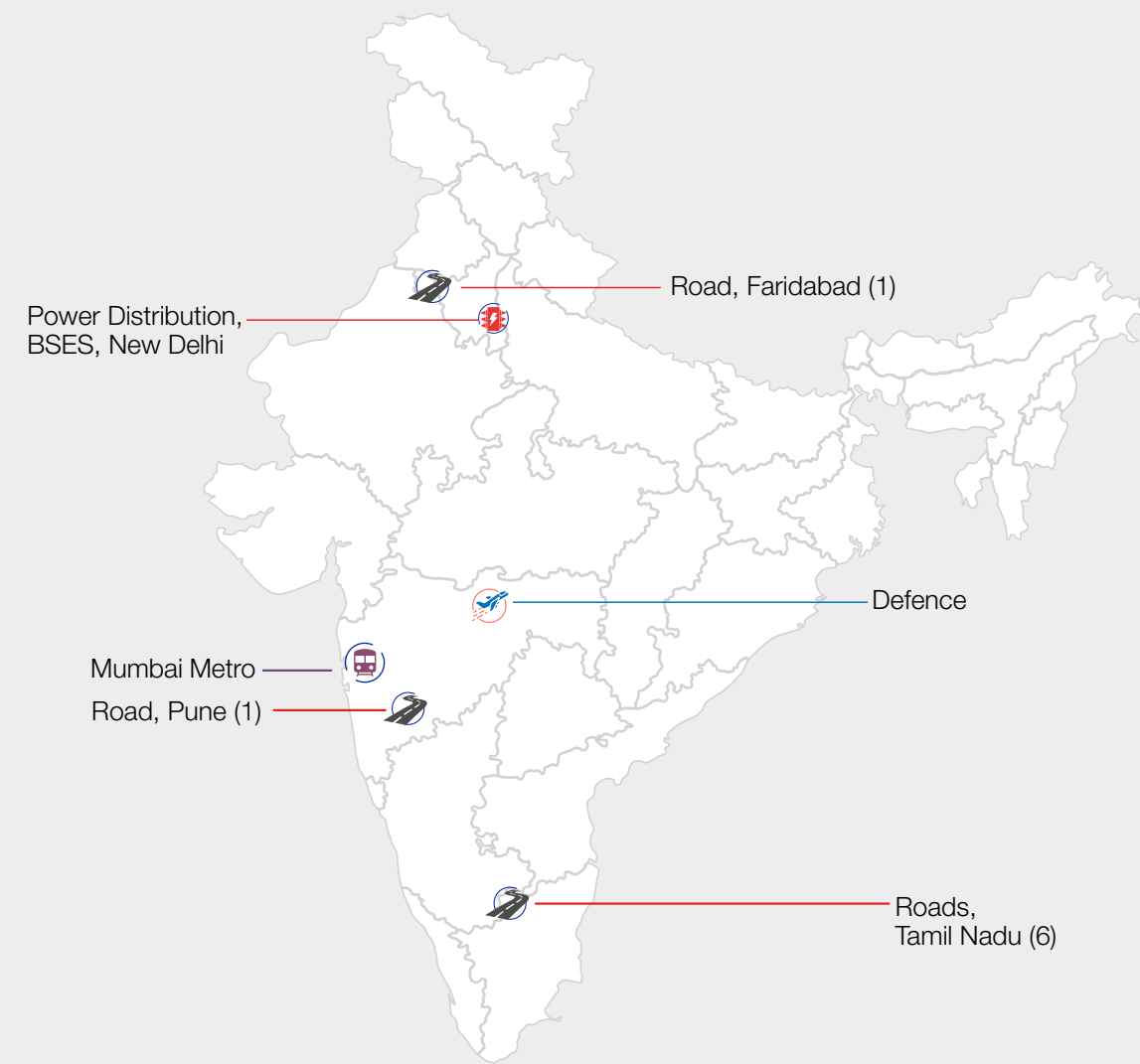
In urban transport, we developed and are operating Mumbai Metro Line One under the Build, Own, Operate and Transfer (BOOT) model. The corridor has enhanced connectivity and eased daily commuting in one of the busiest urban zones in India.

In defence space we are present in building aerospace structures, radar and electronic warfare sub-systems, ammunition and propellants, supported by strategic partnerships with global OEMs and leading Indian defence agencies space. We contribute to national security by developing critical assets and systems that strengthen the operational capabilities of India's armed forces.

Anchored in a legacy of excellence and guided by innovation, Reliance Infrastructure continues to power India's progress, building world-class assets, driving economic growth and enhancing the quality of life for millions.



# Portfolio of marquee projects in Critical Sectors



	Energy	Power Distribution	2 Discoms in Delhi; Largest Private Discom in India Powers 2/3rd of Delhi ~5,700 MW peak power demand
	Defence	Defence Manufacturing	Partnership with Thales, Dassault, Rheinmetall, Diehl, STV & Moog
	Others	Transportation	Mumbai Metro-Line 1; 8 Road projects



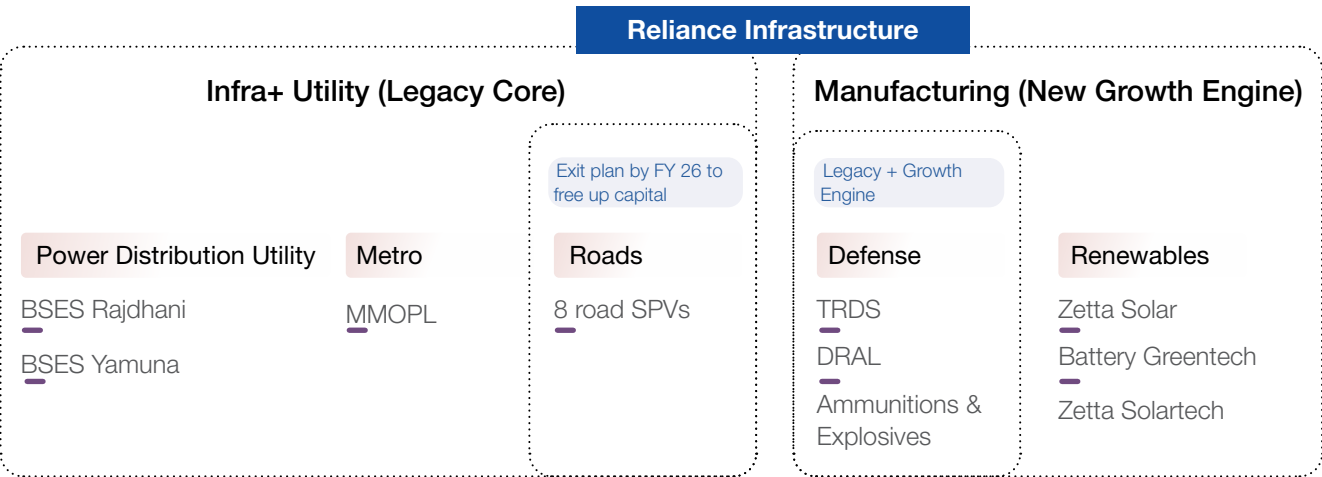


# Our Business Structure

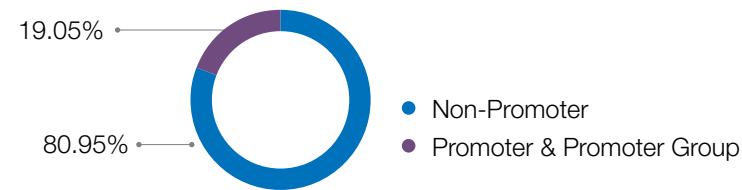
## A Future-Ready Business Blueprint

We manage a diversified portfolio spanning power distribution in Delhi, urban transport in Mumbai, defence manufacturing, and engineering & construction (E&C). Our strategy remains centered on operational reliability, technology integration, and disciplined growth, supported by ongoing investments in network modernisation, digital enablement, and localisation.

Through this multi-sector approach, we are building businesses that deliver stable returns and contribute to India’s infrastructure growth and energy transition goals.



### Shareholding as of September 30,2025



700,000+

Retail shareholder base, as on September 30, 2025

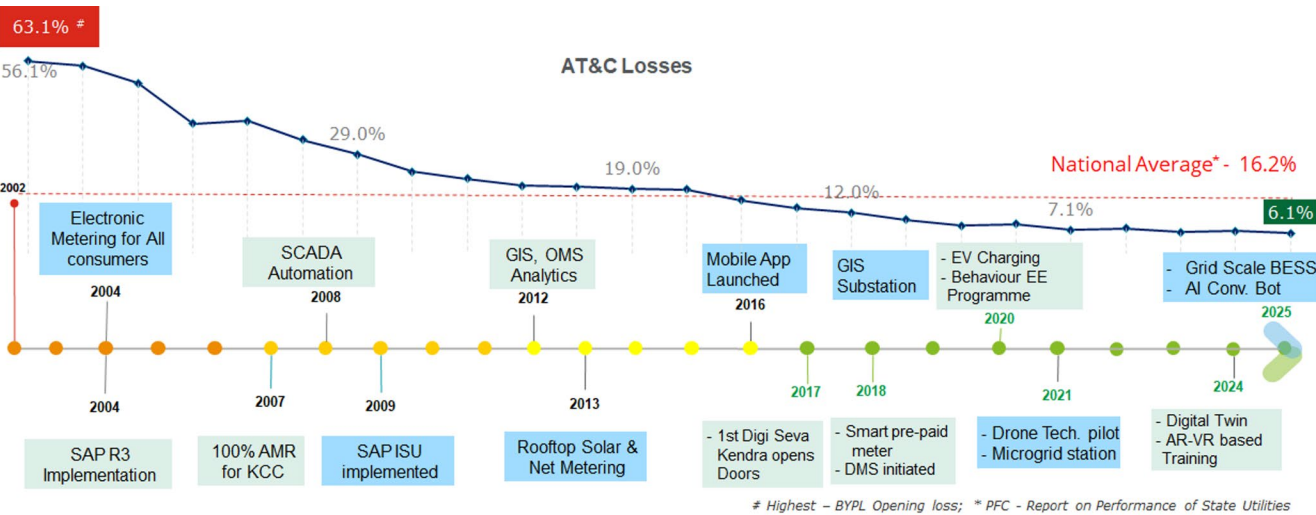
(Deep-rooted retail investor trust, with over 90% of IPO investors continuing to stay invested)



Manufacturing facility of Thales Reliance Defence Systems Limited at Dhirubhai Ambani Defence and Aerospace Park, MIHAN, Nagpur

### Power Distribution – BSES Rajdhani & BSES Yamuna (Delhi)

In the power distribution segment, our majority-owned subsidiaries BSES Rajdhani Power Limited (BRPL) and BSES Yamuna Power Limited (BYPL) supply electricity across South, West, East, and Central Delhi. Together, they power over 5.3 million consumers, serving residential, commercial, and institutional segments.



₹11,199 crore aggregate income (For H1)

₹525 crore capital expenditure (H1)

5.3 million+ consumers served

34.13 lakh mobile app downloads

18.71 lakh “My Account” registered users

49,000 + daily WhatsApp transactions

99% QR queue coverage at service centres

Braille bills and voice assistance enabled

Smart metering, GIS and SCADA upgrades in roll-out

#### Focus Areas:

Strengthening Delhi’s grid through smart technology integration

Expanding distributed renewable connectivity through net metering support

Driving digital inclusion and consumer-centric service design



BSES: Smart Infrastructure & Digital Operations Driving Efficiency

BSES delivers measurable efficiency through smart metering, digital systems, and scalable infrastructure.

Smart Infrastructure at Scale

Battery Storage – 20 MW/40 MWh at 33 / 11 kV substations

Enables peak support and grid resilience - reduces procurement and backup cost.

Rooftop Solar – 205 MW

Enables feeder-level solar visibility - reduces system cost, supports regulatory returns.

EV Ecosystem – 92 EVs / 3500+ Chargers (buses)

Fleet electrification + public infra - anchors green mobility-led demand growth

GIS-Based Asset Mapping

Full network mapped digitally - enables faster fault isolation & field response

Digital Systems Powering Scaled Operations

Digitized Grid Operations

- SCADA coverage: 95% of 11kV feeders
- Remote switching, auto fault alerts
- Reduces O&M load, improves uptime SLAs

Smart Metering at Scale

- ~50 lakh smart meters deployment planned
- Plans to cover 20% smart meters by FY26-27
- Enables prepaid billing, live disconnection
- Improves recoveries, strengthens cash flow

Digital-First Customer Interface

- 95.6% of bills paid through digital modes
- 48 lakh+ active digital consumers
- Customer queries handled via multi-lingual WhatsApp chat bot
- Lowers collection cost, increases consumer stickiness

BSES: Stable Platform, Now Strengthening Fundamentals

With scale and delivery in place, BSES is deploying next-gen systems that deepen operational efficiency—enhancing long-term value without increasing capital risk.

AI & Automation Now in Execution

- AI being used for demand prediction, outage response, loss detection
- Grid automation and control systems rolling out
- Driving higher reliability with lower operating cost

Growing Share of Green Power in the Mix

- Over 38% of BSES’s supply now comes from clean and renewable sources
- Enhances grid stability and supports sustainable, cost-efficient power delivery
- Strengthens long-term alignment with evolving regulatory and policy priorities

Stable Structure With Room to Improve Margins

- No significant new capex required; tech builds on existing network
- Regulated business with predictable cost recovery
- Efficiency measures underway expected to support margin improvement

Awards and Recognitions



beVokal CSR Award 2025 in the Sambhaavana category for its Mini Science Centre initiative in Delhi Government schools



1st position at the 19th National Award for Excellence in Cost Management-2024, conferred by the ICMAI in the Service Sector- Power Distribution & Transmission Category



Honoured at the 7th Annual India Customer Experience Summit & Awards 2025 for Best Customer Experience



Prithvi Award 2025 by ESG Research Foundation (ERF)



Platinum Award under the category “Best Case Study for KARAKURI Kaizen” by Confederation of Indian Industry (CII)



IESA Industry Excellence Award under the category of ‘Project of the Year’ for its Battery Energy Storage System (BESS) project at Kilokari by India Energy Storage Alliance (IESA)



Supplier Relationship Excellence Award 2025 at the ‘10th ISM-INDIA Annual Conference & Awards Ceremony’ by ISM-India



11th CSR India Award 2025 by Genentech Foundation under the category of ‘Skill Development’ for the CSR initiatives,





Urban Transport – Mumbai Metro One (MMOPL)

Mumbai Metro One operates the 11.4 km Versova–Andheri–Ghatkopar corridor India’s first Public-Private Partnership (PPP) metro project. Since its commissioning, the line has become one of Mumbai’s most dependable transit systems, offering seamless connectivity with suburban rail and new metro lines.

With over 5 lakh average daily ridership (as of 30 September 2025), the corridor continues to sustain 100% train availability and 99% punctuality, reaffirming its reputation for reliability and commuter trust.

Operational priorities include predictive maintenance, crowd-flow optimisation, and punctual headway management to meet rising demand. The metro also promotes inclusivity through Braille signage, voice-assisted kiosks, and bilingual communication systems for diverse commuters.

11.4 km  
corridor length

5 Lakh+  
average daily ridership  
(as at 30 September 2025)

100%  
train availability

99%  
punctuality

  
Excellence in Procurement  
Cost Control

  
“Best Digital Finance team of the  
Year” Award at 11th NxtGen CFO  
Confex & Awards 2025.

  
Infra Gold Award for Best  
Workplace Culture

  
Infra Platinum Award for  
Transportation Innovation

  
Best Innovation in L & D Award  
at the 12th L & D Confex and  
Awards 2025



Focus Areas:

Strengthening punctuality through advanced maintenance and scheduling analytics

Enhancing commuter convenience through digital ticketing and integration with other lines

Supporting sustainable urban mobility in alignment with India’s clean transport mission

AG Chakala Bridge



Defence

Our defence business spans aerospace structures, radar and electronic warfare systems, precision-guided ammunition, explosives, propellants, and in-house small arms manufacturing. Backed by partnerships with leading global OEMs and collaborations with Indian defence agencies, we continue to deepen localisation and strengthen India's defence self-reliance.

During the period, we advanced key programmes across aerospace, munitions, and radar systems, while preparing for scaled manufacturing at the upcoming Dhirubhai Ambani Defence City (DADC) a fully integrated defence industrial campus.

<p>~1,000 acres</p> <p>planned integrated DADC campus for shells, explosives, propellants and in-house small arms</p>	<p><b>DRAL: aero-structures for Falcon 2000LXS, Rafale sub-assemblies</b></p>	<p><b>DRDO-ARDE: 155 mm bourrelet ammunition co-development and IP co-ownership</b></p>
<p><b>2028 target for first India-assembled Falcon 2000LXS</b></p>	<p><b>TRDS: AESA radar and EW integration; TR and micro-module indigenisation with BEL</b></p>	



Defence Manufacturing facility at Dhirubhai Ambani Defence and Aerospace Park at MIHAN, Nagpur

	Existing JVs with Global Majors to scale current businesses			
	Existing JVs with Global Majors to scale current businesses		Existing JVs with Global Majors to scale current businesses	
	Dassault Reliance Aerospace Limited (DRAL)		Explosives & Ammunition Manufacturing	
	Thales Reliance Defence Systems (TRDS)		MRO Capability Hub	
Business Overview	<ul style="list-style-type: none"><li>* Aerospace assemblies, sub-assemblies for Rafale / Falcon</li><li>* Centre of Excellence for Falcon</li></ul>		<ul style="list-style-type: none"><li>* Partnership with Rheinmetall AG and Diehl Defense</li><li>* Manufacturing of artillery shells, explosives, propellants and terminally guided munition</li></ul>	
Highlights	<ul style="list-style-type: none"><li>* Only Falcon 2000 final assembly line outside France being set up</li><li>* 1st "Made in India" Falcon jet is set to roll out by 2028.</li><li>* 100% EoU</li></ul>		<ul style="list-style-type: none"><li>* Licensed and execution-ready</li><li>* Design, Development &amp; Production partner of MoD</li></ul>	
Strategic Impact	<ul style="list-style-type: none"><li>* DRAL to produce First Commercial Business Jet in India</li><li>* Elevates DRAL to Tier-1 global supplier status, building India's dual-use aerospace capability with job creation impact.</li></ul>		<ul style="list-style-type: none"><li>* Anchored in Atmanirbhar Bharat, securing steady domestic orders, export potential, and long-term contract visibility under India's modernization roadmap</li></ul>	



Roads

The division develops, operates and maintains highway assets, integrating end-to-end lifecycle management, advanced tolling systems and comprehensive safety measures. Our approach remains focused on maximising lane availability, enhancing revenue assurance and improving road safety through targeted interventions at identified black spots.



2,472  
lane-kilometres under management

2.85 lakh  
average daily vehicles served

₹2.57 crore  
average daily toll collection

Consolidated Performance Overview

Building on Momentum

Revenue (₹ in crore)		EBITDA (₹ in crore)	
Mar. 25	23,999	Mar. 25	12,289
Mar. 24	22,519	Mar. 24	4,832
Mar. 23	21,161	Mar. 23	5,352
Mar. 22	19,132	Mar. 22	4,107

Net Debt (₹ in crore)		Net Worth (₹ in crore)	
Mar. 25	6,968	Mar. 25	14,287
Mar. 24	11,715	Mar. 24	8,428
Mar. 23	13,591	Mar. 23	9,145
Mar. 22	13,927	Mar. 22	12,414

H1 FY 26 Highlights  
(₹ in crore)

12,345	3,777	6,524	16,921
Revenue	EBITDA	Net Debt	Networth



# Growth Platforms

## The Next Frontier

Reliance Infrastructure Limited continues to strengthen its position as a diversified infrastructure enterprise aligned with India’s Viksit Bharat vision. Our transformation is driven by disciplined capital allocation, strategic portfolio realignment, and renewed leadership focus on sustainable value creation.

We are building on a strong foundation of operationally resilient businesses strategically expanding **Defence Manufacturing** and emerging sectors that define India’s clean energy transition such as **Battery** and **Solar Manufacturing** and self-reliance agenda.



**Clean Energy Manufacturing**

We are foraying into battery and solar manufacturing, positioning Reliance Infrastructure as a value player in India’s clean energy transition. This entry aligns with national targets under India Vision 2030, which aims to achieve **280 GW of solar capacity** and **250 GWh of battery storage** by 2030.

Through strategic partnerships and technology integration, we aim to contribute to domestic manufacturing capacity and advance India’s renewable energy ecosystem.



### Our Guiding Principles

- 01

**Clear Vision**

Transformative journey to emerge as a leading player in India’s Viksit Bharat roadmap.
- 02

**Value Creative Allocations**

Disciplined capital allocation into India’s \$5T growth engines — renewables and defence — driving sustainable value creation.
- 03

**Growth Alignment**

Alignment with India’s policy priorities such as Atmanirbhar Bharat to unlock long-term demand.
- 04

**Governance & Discipline**

Ring-fenced structures to protect capital, de-risk the balance sheet, and ensure integrity of returns.
- 05

**Leadership Capital**

Harnessing the strength of proven leaders and investing in the right teams to deliver resilience and growth.
- 06

**Stakeholder Value Creation**

Delivering sustainable cash flows that fund consistent dividends and long-term growth.

**Employee Ownership Platform**

We launched our first-ever Employee Stock Ownership Plan (ESOP), extending participation to nearly all employees. The program reflects our belief that our people are our greatest strength.

Under this initiative, most employees are entitled to exercise their stock options at a face value of ₹10 per share, acknowledging their continued contribution to our transformation and progress.

The plan is designed to encourage shared ownership, align aspirations with long-term value creation.

By empowering employees through equity participation, we are deepening our ownership culture and reinforcing our focus on sustainable value creation for our shareholder family.



# Corporate Governance and Ethics

## Leading with Integrity

We uphold the highest standards of corporate governance, transparency, and ethical conduct, forming the foundation of sustainable business growth. Our governance framework is anchored in accountability, independence, and integrity, ensuring long-term value creation for all stakeholders.



### Board Composition and Diversity

- \* 6 member board with 67% Independent Directors and 2 women Directors - going beyond the regulatory norms
- \* Highly qualified Board Members possessing diverse skills, expertise and competence and other business leaders

### Board of Management (BOM)

- \* Board of Management comprising of Executive director, Key Managerial Personnel and business leaders to strengthen governance and business oversight
- \* The BoM reflects our drive to strengthen governance, enhance oversight mechanisms, and build a more agile, future-ready organization, underscoring the Company's commitment to adopting best-in-class governance practices that enable long-term value creation for all stakeholders

### Risk Management and Transparency

- \* Formal Enterprise Risk Management (ERM) framework to identify & mitigate strategic, operational, financial risks
- \* Ongoing risk review by the respective business and functional heads across the organisation and quarterly assessment of risk mitigation plans by the Risk Management Committee under the Chairmanship of the Independent Director
- \* Internal controls in place based on the Risk Assessment which are periodically reviewed by the Independent Internal Auditors and reported to the Audit committee

### Governance, Conduct and Robust Committee Oversight

- \* Dedicated Board Committees for Audit, risk Management, Nomination and Remuneration, Stakeholders' Relationship and CSR and Sustainability, chaired by Independent Directors
- \* Committees meet periodically to review performance, governance, compliance with regular interaction with the Senior Management and Business Leaders
- \* Code of Ethics mandating integrity, fair practices & conflict-free conduct covers the entire organisation as well as the Board Members
- \* Whistle-blower (Vigil Mechanism) puts in place a zero retaliation policy and provides direct access to the Audit Committee Chairperson



# Investor Awareness and Service Initiatives

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**Investor Centre**  
As an ongoing endeavour to enhance Investor experience and leverage new technology, Company's Registrar and Share Transfer Agent (RTA) has been continuously developing new applications, a list of which is given below:  
  
**Investor Support Centre:** A webpage accessible via any browser-enabled system, Investors can use a host of services like post a query, raise a service request, Track the status of their DEMAT and REMAT request, Dividend status, Interest and Redemption status, Upload exemption forms (TDS), Download all ISR and other related forms  
URL: <https://ris.kfintech.com/clientservices/isc>  
  
**eSign Facility:** Common and simplified norms for processing investor's service requests by RTAs and norms for furnishing PAN, KYC details and Nomination require that the eSign option be provided to Investors for raising service requests. KFIN is the only RTA which has enabled the option and can be accessed via this link: <https://ris.kfintech.com/clientservices/isr/isr1.aspx?mode=f3Y5zP9DDN%3d>  
  
**KYC Status:** Shareholders can access the KYC status of their folio. The webpage has been created to ensure that shareholders have requisite information regarding the folios: URL: <https://ris.kfintech.com/clientservices/isc/kycqry.aspx>  
  
**KPRISM:** A mobile application as well as a webpage which allows users to access Folio details, Interest and Dividend status, FAQs, ISR Forms and a full suite of other investor services. URL: <https://kprism.kfintech.com/signin.aspx>  
  
**Senior Citizens:** To enhance the investor experience for Senior Citizens, a Senior Citizens investor cell has been newly formed to assist exclusively the Senior Citizens in redressing their grievances, complaints and queries which shall closely monitor the complaints coming from Senior Citizens through this channel. This service can be availed by sending email to "[senior.citizen@kfintech.com](mailto:senior.citizen@kfintech.com)"

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**KYC and Investor Information Update**  
The Company encourages its members to register or update their email IDs with the Depository Participants/ KFinTech/Company to receive all communications electronically. Members holding shares in physical form are requested to consider dematerialising their holdings to ensure compliance with SEBI guidelines and to facilitate faster and safer transactions. Members, whose folios are not updated with PAN, KYC details or Choice of Nomination, are requested to update the above details by submitting the relevant ISR Forms to KFinTech at email: [einward.ris@kfintech.com](mailto:einward.ris@kfintech.com) and hard copy at Selenium Building, Tower – B Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032.  
  
**Register for SMS Alert Facility:** Investor should register with their Depository Participant (DP) for the SMS alert facility. Both Depositories viz. NSDL and CDSL alert investors through SMS of the debits or credits in their Demat account and other notifications relating to e-voting.  
  
**Intimation of Mobile Number:** Shareholders are requested to intimate their mobile number and changes therein, if any, to KFinTech, if shares are held in physical form or to their DP if the holding is in electronic form, to receive communications on corporate actions and other information of the Company.  
  
**Register E-mail Address:** Investors should register their email address with the Company/DPs/RTA, as the case may be. This will help them in receiving all communication from the Company electronically at their email address. This also avoids delay in receiving communications from the Company. Prescribed form for registration may please be downloaded from the Company's website.  
  
**Facility for a Basic Services Demat Account (BSDA) for small investors:** SEBI has stated that all the Depository Participants (DPs) shall make available a BSDA for the shareholders unless otherwise opted for regular Demat account with (a) No Annual Maintenance charges if the value of holding is up to ₹50,000/- and (b) Annual Maintenance charges not exceeding ₹100/- for value of holding from ₹50,001 to ₹2,00,000/-

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**Investor Compliant Redressal System**  
The investors' complaints are also being processed through the centralized web-based complaint redressal system.  
  
\* Mail to RTA/ Company on designated mail IDs  
\* SEBI Complaint Redressal System (SCORES 2.0)  
\* Online Dispute Resolution (ODR) Mechanism.

■

**Investor Awareness and Protection Initiatives**  
The Company is committed to protecting shareholder rights and enhancing investor awareness. In line with regulatory directives, the Company has actively participated in the following initiatives during the half year April 01, 2025 to September 30, 2025  
  
**1. Saksham Niveshak - 100 Days Campaign (IEPFA)**  
  
The Investor Education and Protection Fund Authority (IEPFA), Ministry of Corporate Affairs, launched the "Saksham Niveshak - 100 Days Campaign" on July 16, 2025, with the objective of identifying shareholders whose dividends or shares remain unclaimed and facilitating their rightful claims.  
  
Pursuant to IEPFA directives, the Company coordinated with its Registrar and Transfer Agent, KFin Technologies Limited, and undertook necessary steps including data verification, shareholder communication through prescribed modes, and submission of periodic progress reports.  
  
**Key Initiatives Under the Campaign:**  
  
\* Public Notice in Newspapers: Published in Financial Express (English) and Navshakti (Marathi) on August 20, 2025.  
\* Stock Exchange Disclosure: Notices uploaded on BSE Limited and National Stock Exchange of India Limited.  
\* Social Media Outreach: Posts on LinkedIn, X (formerly Twitter), and Facebook and uploaded on Company's Website.

**2. Special Window for Re-lodgement of Transfer Requests of Physical Shares**  
  
The Securities and Exchange Board of India (SEBI), vide Circular No. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated July 02, 2025, introduced the framework "Ease of Doing Investment – Special Window for Re-lodgement of Transfer Requests of Physical Shares".  
  
The objective is to allow investors to re-lodge transfer requests for physical shares originally lodged prior to April 01, 2019, which were rejected, returned, or not attended to due to deficiencies. The special window is open for six months, from July 07, 2025 to January 06, 2026, with transfers to be processed only in demat mode.  
  
SEBI directed listed companies, RTAs, and Stock Exchanges to publicize the special window through print and social media on a bi-monthly basis, and submit monthly reports to SEBI detailing publicity measures and status of re-lodgement requests.  
  
**Key Initiatives Undertaken:**  
  
\* Public Notice in Newspapers: Published on August 20, 2025 and October 19, 2025 in Financial Express (English) and Navshakti (Marathi).  
\* Stock Exchange Disclosure: Notices submitted to BSE and NSE.  
\* Social Media Outreach: Post shared on LinkedIn, X, and Facebook and uploaded the same on Company's Website.  
\* Submitted Monthly Reports to Stock exchanges.

5. Shareholders/Investors may send any Correspondence/queries at the following address:

Correspondence on investor services may be addressed to:

**Company Secretary**  
Reliance Infrastructure Limited  
Reliance Centre, Ground Floor  
19, Walchand Hirachand Marg,  
Ballard Estate, Mumbai – 400001  
  
**Tel:** +91 22 4303 1000  
**Email:** [rinfra.investor@reliancegroupindia.com](mailto:rinfra.investor@reliancegroupindia.com)

**Registrar and Transfer Agent - Investors' correspondence**

**KFin Technologies Limited**  
Unit: Reliance Infrastructure Limited  
Selenium, Tower – B, Plot No. 31 & 32  
Survey No. 116/22, 115/24, 115/25  
Financial District, Nanakramguda  
Hyderabad, Telangana, India - 500 032  
  
**Toll Free no. :**1800 309 4001



# Board of Directors and Business Leadership

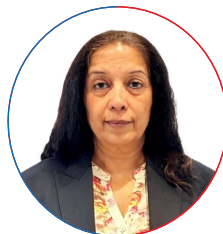
A seasoned board and leadership team with decades of expertise across power, renewables, battery storage, and defense

## Board of Directors



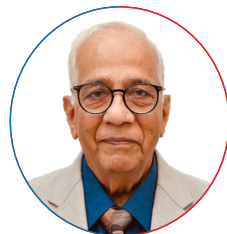
**Manjari Kacker**

Independent Director  
40+ years of experience in taxation, finance, administration and vigilance



**Chhaya Virani**

Independent Director  
Extensive experience in law  
Partner, ALMT legal



**Virendra Singh Verma**

Independent Director  
46+ years of experience in power sector  
Ex-CERC member



**Thomas Mathew**

Independent Director  
30+ years of experience  
Ex-IAS, Ex-SEBI, Ministry of Finance & Defence,



**Vijesh Babu Thota**

Executive Director & CFO  
20+ years of experience in finance, project advisory and strategy



**Rajesh Dhingra**

Non-Executive Director CEO & President, Defense  
30+ years of experience in defense  
Ex-IAF, Ex-MD Lockheed Martin, India



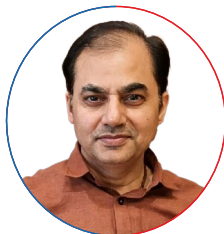
**Amal Sinha**

Executive Director, BSES  
35+ years of experience in power distribution, manufacturing and service sector with expertise in Corporate Finance and Legal.  
Brain behind driving the AT&C loss reduction from ~56% to 6.1% and smart utility transformation



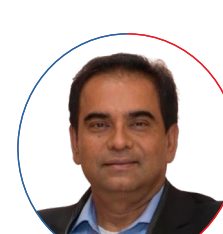
**Ivan Saha**

CEO, Solar Manufacturing  
Deep expertise in solar technology, manufacturing, and global business development.  
Ex-CEO Vikram Solar; ex-CTO ReNew Power.



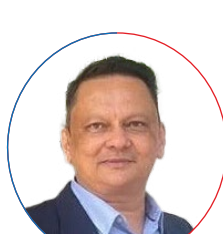
**Paresh Rathod**

Company Secretary & Compliance Officer  
32+ years of experience in corporate laws & legal matters



**Mushtaq Hussain**

CEO - Battery Manufacturing  
Expertise in large-scale battery production and process innovation.  
Ex-CTO Tesla; senior roles at Reliance New Energy, Daimler Chrysler, Harman Kardon, Baker Hughes, HP & TTI.



**Shyamantak Choudhury**

CEO & Executive Director - Mumbai Metro  
Extensive experience in operational management and strategic leadership.  
Ex-Nestle, Unilever, TATA Group, Virgin Mobile & Videocon.



To know more about the company



Scan the QR code



log on to <https://www.rinfra.com/>

## Reliance Infrastructure Limited

CIN: L75100MH1929PLC001530

Registered Office:

Reliance Centre, Ground Floor,  
19, Walchand Hirachand Marg,  
Ballard Estate, Mumbai - 400 001

Tel: +91 22 4303 1000

[www.rinfra.com](http://www.rinfra.com)



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